



A County Sheriff's deputy interacts with the public.



The County Library's Family Technology Learning Center.



The County Fire Department in action.



County Public Works crew marks Historic Route 66.



Arrowhead Regional Medical Center physician examines filmless X-rays.

County of San Bernardino

Final Budget 2001-2002

2001-02

**FINAL BUDGET
COUNTY OF SAN BERNARDINO**

Supervisor Bill Postmus First District
Supervisor Jon D. Mikels Second District
Supervisor Dennis Hansberger, Vice Chair Third District
Supervisor Fred Aguiar, Chair Fourth District
Supervisor Jerry EavesFifth District

John F. Michaelson, County Administrative Officer
Larry Walker, Auditor/Controller-Recorder



JOHN F. MICHAELSON
County Administrative Officer

COUNTY OF SAN BERNARDINO

County Administrative Office

County Government Center
385 North Arrowhead Avenue, Fifth Floor
San Bernardino, CA 92415-0120
(909) 387-5418 Fax (909) 387-5430

BOARD OF SUPERVISORS

Bill Postmus *First District*
Jon D. Mikels *Second District*
Dennis Hansberger, *Vice Chair* *Third District*
Fred Aguiar, *Chair* *Fourth District*
Jerry Eaves *Fifth District*

The Honorable Board of Supervisors
County of San Bernardino
San Bernardino, California

The Board adopted the final budget on June 19, 2001.

The adopted budget continues progress made over the last several years to provide for a fiscally sound budget with no reliance on one-time financing to meet ongoing county needs. The 2001-02 budget provides for the operational needs of county departments, increases the county's general purpose reserve, sets aside a significant amount of contingencies for uncertainties that the county may face during the current and next fiscal year, and provides funds to meet various important capital improvement needs.

Some of the key elements of this budget include:

Capital Improvements

Funding for Capital Improvement projects has historically been limited, especially when projects require 100% general fund financing. The 2001-02 budget is exceptional in that the Board allocated not only \$3.1 million of general fund financing in the base budget for a number of necessary projects, but then directed an additional \$5.4 million of one-time money to be used for critical energy conservation projects and to begin addressing the backlog of deferred maintenance. Nearly half of the \$5.4 million will be used to repair, upgrade, or replace aging heating, ventilation and air conditioning systems in several county buildings.

Contingencies & Reserves

The Board prudently set aside \$29.3 million in the contingencies budget to mitigate the impact of uncertainties surrounding state finances, salary negotiations with the county's non-safety employees whose contract expires on December 31, 2001, increases in utility costs, and pending litigation. In addition, the Board contributed \$2.8 million to the general purpose reserve in 2001-02, bringing the total to \$30.2 million. Contingencies and reserves serve as an insurance policy to safeguard essential programs should the county experience another economic downturn.

Departmental Programs

The budget also includes funding to provide for certain workload needs and program enhancements. The following departments received funding for additional staffing to meet workload demands: Clerk of the Board, Human Resources, Public Defender, Sheriff, and Probation. As part of the county's commitment toward regaining public trust, funding was also provided to Human Services System's Performance, Education & Resource Center to establish an ethics program. This program will be used to reinforce understanding among the county's employees and business partners of the codes of conduct and ethics governing all aspects of county operations.

In summary, the 2001-02 budget demonstrates the Board's continued commitment to responsible fiscal management and a fair, cost-effective government for the citizens of San Bernardino County. While there are still issues for the county to face in the future, this budget is another step forward, and one in which the Board can take pride. It is also a budget that places the county in a good position to meet the challenges of future budget years.

Respectfully submitted,


JOHN F. MICHAELSON
County Administrative Officer

The Board of Supervisors adopted the County of San Bernardino's 2001-02 fiscal year budget on June 19, 2001. The fiscal year period is from July 1, 2001 – June 30, 2002. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget amount. The County of San Bernardino's 2001-02 budget consisting of the general fund, special revenue funds, capital projects funds, and enterprise funds has a total appropriation of \$2.5 billion.

General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. The 2001-02 financing plan included a total of \$301.6 million in discretionary revenue. This revenue is comprised of property taxes, vehicle license fees, interest on the county investment pool, sales tax and other taxes. Mandatory costs such as previously negotiated salary increases, inflation, previous year's Board approved costs and other mandated costs are first financed by the discretionary revenue. After the mandatory costs are financed, the remaining unallocated discretionary revenue is presented to the Board of Supervisors for approval of distribution during the budget workshop. In 2001-02 the amount of unallocated revenue was \$16,205,709.

A budget workshop was held in May 2001 to discuss each department's recommended budget. Each department submitted a recommended budget based on the general fund financing amount allocated to them and their own departmental revenues. Departments also requested funding for those workload and program changes that were unable to be financed in their recommended budget.

The Board of Supervisors approved \$3,143,714 in departmental requests during the budget workshop as shown in detail on the following page. These changes were incorporated in the 2001-02 budget that was presented to the Board during budget hearings in June. The remaining revenue not allocated was \$13,061,995.

BOARD APPROVED CHANGES AT BUDGET WORKSHOP

	Approp	Revenue	Local Cost	Additional Positions
<u>Airports</u>				
Restore funding due to increase in charges from Risk Mgmt	189,218	-	189,218	3.5
Restore funding due to reduction in U.S. Army revenue at Barstow-Daggett Airport	68,892	-	68,892	1.0
Reclass Director of Deputy Airports and add Admin Clerk	72,966	-	72,966	1.0
<u>Assessor</u> - Decrease in revenue obligation	(110,000)	(110,000)	-	(3.4)
<u>Capital Improvements</u> - Additional Funding	109,539	-	109,539	
<u>Clerk of the Board</u> - Additional Staffing	184,462	-	184,462	4.0
<u>County Museum</u> - Vehicles required	78,000	-	78,000	
<u>Human Resources</u> - Additional Staffing	33,000	-	33,000	1.0
<u>HSS Admin</u>				
Children's Support Facility funded by social svcs realignment	3,800,000	3,800,000	-	
Public Health Abstinence Pilot Program funded by CalWORKS	100,000	100,000	-	
<u>HSS PERC</u> - Ethics Program	195,000	-	195,000	2.0
<u>HSS Foster Care</u> - Increased caseload	2,680,379	2,680,379	-	
<u>Information Services</u> - Windows 2000 equip	105,919	-	105,919	
<u>Information Services: GIMS</u>				
Restore funding for GIS Tech II - Parcel Basemap Program	53,273	-	53,273	1.0
<u>Land Use Services</u>				
Increase staffing due to workload	464,000	464,000	-	7.0
Full year funding for general plan update	500,000	-	500,000	
File imaging and temporary help services	46,000	-	46,000	
Funding for expansion and reconfiguration of work space	100,000	-	100,000	
Reduction of fees	-	(121,612)	121,612	
<u>Probation</u> - Central Juvenile Hall staffing	368,776	-	368,776	5.0
<u>Public Admin/Coroner</u> - Toxicology Contracts	50,000	-	50,000	
<u>Public Defender</u> - Additional Staffing	172,500	-	172,500	2.0
<u>Public Health</u>				
Pilot project for parents and caregivers to discuss abstinence	100,000	-	100,000	1.7
Reimbursement from HSS Admin for Abstinence Pilot Project	(100,000)	-	(100,000)	
Spay and Neuter Voucher Program	180,000	-	180,000	
<u>Public Works: Regional Parks</u> - Asst Division Chief	72,982	-	72,982	1.0
<u>Registrar of Voters</u> - Application Manager	84,200	-	84,200	1.0
<u>Sheriff</u>				
Sergeant for Twin Peaks Station	117,607	-	117,607	1.0
Conversion of 7 contract positions to regular positions	43,100	28,000	15,100	
Forensic Specialist II positions for crime scene investigations	194,900	-	194,900	3.0
<u>Veterans Affairs</u> - Restore Victorville Office	58,768	29,000	29,768	1.0
BOARD APPROVED ON MAY 22, 2001 RELATED TO PROP 36				
<u>Probation</u>				
Increase in Prop 36 allocation based on board item	23,472		23,472	
Prop 36 special revenue fund reimbursement per GASB 34	(23,472)		(23,472)	
Decrease revenue and increase reimbursement per GASB 34	(2,999,905)	(2,999,905)	-	
<u>Behavioral Health - Office of Alcohol & Drug</u>				
Prop 36 allocation based on board item	6,342,858	-	6,342,858	1.0
Reimbursable Medical/Insurance and Client Fees Revenue	-	3,310,723	(3,310,723)	
Prop 36 special revenue fund reimbursement per GASB 34	(3,032,135)	-	(3,032,135)	
TOTAL CHANGES TO SOURCES/USES	10,324,299	7,180,585	3,143,714	33.8

A budget and fee hearing was held in June 2001 for public input on the county budget and fee ordinance changes and to obtain Board approval on the 2001-02 final budget. Revenues not previously allocated in the budget workshop of \$13,061,995 plus an additional \$6,400,000 from a one-time revenue source made a total of \$19,461,995 available for allocation at the budget hearings. During the budget and fee hearings an additional \$5,669,236 (\$5,471,355 in capital improvement projects) was approved and allocated to the departmental final budgets. The remaining balance of \$13,792,759 was placed in contingencies for future funding issues such as current salary negotiations, pending legislation, etc. In addition, the Board of Supervisors directed that any fund balance adjustment would be made to the appropriation for contingencies. The fund balance adjustment totaled \$12,074,187. These transactions added to the previously approved mandated contingencies of \$5,530,000 brought the total contingencies to \$31,396,946. No money can be spent from contingencies without obtaining Board of Supervisors approval. The following worksheet describes in detail what was approved at the budget and fee hearing.

BOARD APPROVED CHANGES AT BUDGET HEARING

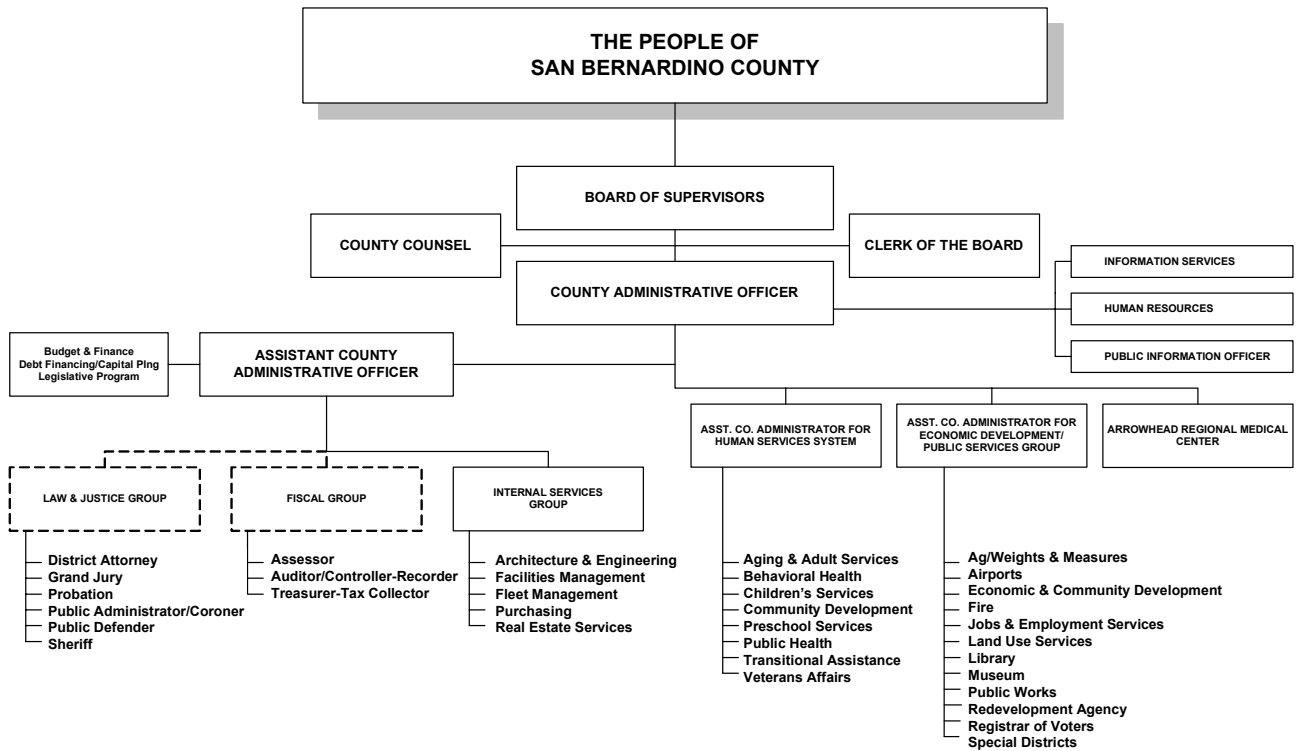
	Approp	Revenue	Local Cost	Additional Positions
<u>Auditor/Controller-Recorder</u> - fee increases	23,347	23,347	-	
<u>County Counsel</u> - fee increases	124,080	124,080	-	1.0
<u>County Museum</u> - fee increases	32,475	32,475	-	
<u>Library</u> - fee increases	300	300	-	
<u>Public Health</u> - fee increases	190,742	190,742	-	4.3
<u>Public Works: Regional Parks</u> - fee increases	69,929	69,929	-	
<u>Public Works: Solid Waste Mgmt</u> - fee increases	2,400	2,400	-	
<u>Sheriff</u> - general fund fee increases	13,500	13,500	-	
<u>Sheriff</u> - other funds fee increases	7,855	7,855	-	
<u>County Museum</u>				
Maintenance at Historic Sites	48,847	-	48,847	
Marketing/Public Programs	76,500	-	76,500	
<u>Human Resources</u> - Suggestion Award Program	36,340	-	36,340	
<u>District Attorney</u> - One time revenues	-	6,400,000	(6,400,000)	
<u>Public Works: Regional Parks</u>				
Barstow Daggett swimming pool	36,194	-	36,194	
<u>Contributions to Capital Improvements</u>				
I-10/Pepper Interchange	130,000	-	130,000	
Requests for Space	880,000	-	880,000	
Devore - Water System	700,000	-	700,000	
Lighting & Other Energy Conservation	500,000	-	500,000	
HVAC Conservation Projects	2,194,900	-	2,194,900	
Health & Safety Projects	90,300	-	90,300	
Roofing Projects	135,700	-	135,700	
Paving Projects	340,455	-	340,455	
Paint/Carpet	500,000	-	500,000	
<u>Contingencies & Reserves</u>				
Contingencies for grant matches	1,100,000	-	1,100,000	
Remaining Unallocated Balance	12,692,759	-	12,692,759	
Adjustment for Fund Balance	12,074,187	-	12,074,187	
TOTAL CHANGES TO SOURCES/USES	32,000,810	6,864,628	25,136,182	5.3

Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has special revenue funds, capital projects funds, internal service funds and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department who has these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2001-02 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets were also discussed during the budget workshop and approved at the budget hearing. In addition, the Board of Supervisors approved that any fund balance adjustment for special revenue funds would be made to agree to the Auditor/Controller-Recorder's actual fund balance.

Budget Book Format

The County of San Bernardino's 2001-02 Final Budget is presented in this book based on the County Organizational Structure, which is depicted on page 5 of this Preface. The Administrative/Executive Group is those departments that report directly to the Board of Supervisors or those departments that report directly to the County Administrative Office and which perform functions related to the overall support of the county. In addition, there is a sample of the departmental budget format on page 6 and 7 of this Preface that shows and explains how each budget unit is presented in the book. There is also a list of Final Budget Definitions on pages 8-10 of this Preface that defines budget terms commonly used throughout the budget book.



<p>Departments that have multiple budget units will have a summary at the front that lists the budget units and the adopted budgets for 2001-02 which they are responsible for.</p>	<p>OVERVIEW OF BUDGET</p>								
<p>Budget #1 Budget #2 Budget #3 TOTAL</p>	<div style="display: flex; justify-content: space-between;"> <div style="width: 60%;"> <p>DEPARTMENT: DEPARTMENT HEAD:</p> </div> <div style="width: 35%; border: 1px solid black; padding: 5px;"> <p>The department being described and the responsible administrator are listed at the top.</p> </div> </div> <hr/> <p style="text-align: center;">2001-02</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <th style="width: 25%; text-align: center; border-bottom: 1px solid black;">Appropriations</th> <th style="width: 25%; text-align: center; border-bottom: 1px solid black;">Revenue</th> <th style="width: 25%; text-align: center; border-bottom: 1px solid black;">Local Cost/ Fund Balance</th> <th style="width: 25%; text-align: center; border-bottom: 1px solid black;">Staffing</th> </tr> <tr> <td style="border-top: 1px solid black; border-bottom: 1px solid black; text-align: center;">-</td> <td style="border-top: 1px solid black; border-bottom: 1px solid black; text-align: center;">-</td> <td style="border-top: 1px solid black; border-bottom: 1px solid black; text-align: center;">-</td> <td style="border-top: 1px solid black; border-bottom: 1px solid black; text-align: center;">-</td> </tr> </table>	Appropriations	Revenue	Local Cost/ Fund Balance	Staffing	-	-	-	-
Appropriations	Revenue	Local Cost/ Fund Balance	Staffing						
-	-	-	-						

BUDGET UNIT: BUDGET UNIT NAME (FUND DEPT)

I. GENERAL PROGRAM STATEMENT

Section I is the General Program Statement which provides a narrative describing the function and activity of the budget in question.

II. BUDGET & WORKLOAD HISTORY

	Actual 1999-00	Budget 2000-01	Actual 2000-01	Budget 2001-02
Total Appropriation				
Total Revenue				
Local Cost				
Budgeted Staffing				

Workload Indicators

Workload Indicator #1
Workload Indicator #2

Section II is the Budget & Workload History, which provides a historical overview of the budget unit, including two years worth of actuals, prior year adopted budget, and the current adopted budget.

It also includes budget and actual information related to measurements of workload, called Workload Indicators.

For those departments that have significant variances between budget and actual in 2000-01, there will be an explanation here of why this occurred. The 2000-01 Budget is the original budget adopted in late June and does not reflect any mid year changes approved by the Board during the fiscal year. In many cases, this is why there are variances between budget and actual in 2000-01.

III. HIGHLIGHTS OF BOARD APPROVED CHANGES TO BUDGET (see attachments for detailed changes)

STAFFING CHANGES

PROGRAM CHANGES

Section III highlights, in narrative form, some of the major changes that are detailed in the following section in a numeric format. Not all departments will have information here, especially if the overall functioning and responsibilities of the department have not changed.

If there are important changes to highlight, they will be broken out into either, or both, of the categories Staffing and Program changes.

GROUP:
DEPARTMENT:
FUND :

The header shows which budget you are looking at and lists the Function and Activity that tie this page to the summary financial schedules at the back of the book.

FUNCTION:
ACTIVITY:

2001-02
Board Approved
Changes to
Base Budget

2000-01
Actuals

2000-01
Approved Budget

2001-02
Board Approved
Base Budget

2001-02
Final Budget

Appropriations

Salaries and Benefits
Services and Supplies
Central Computer
Transfers
Total Expenditure Authority
Less:
Reimbursements
Total Appropriation

Revenue

Taxes
Other Revenue
Total Revenue
Local Cost
Budgeted Staffing

This section provides a summary overview of how the budget incrementally progresses from prior year adopted to current adopted. A more detailed breakout of these expenditure and revenue changes by category is included in the following sections. Prior year actuals are included for informational purposes.

From left to right following actuals are: the prior year approved budget; the Board approved base budget which includes non-discretionary budget changes, such as changes due to legal requirements or salary negotiations; Board approved changes to the base budget which includes any type of discretionary changes made by the department or policy items approved; and finally the Final Budget which is the sum of the Base Budget and the Changes to Base Budget column.

Total Changes Included in Board Approved Base Budget

Base Year Adjustments

MOU/Inflation
Salaries and Benefits
Services and Supplies
2410 Central Computer
Full Year Funding
Salaries and Benefits
Services and Supplies

The top part of this section shows detail of changes that are being added to last years adopted budget to create this years "Base Budget," or the starting point from which the budget is built. The detail is then summarized below in the section labeled "A"

Total Appropriation Change	-	A
Total Revenue Change	-	
Total Local Cost Change	-	
Total 2000-01 Appropriation	-	B
Total 2000-01 Revenue	-	
Total 2000-01 Local Cost	-	
Total Base Budget Appropriation	-	C
Total Base Budget Revenue	-	
Total Base Budget Local Cost	-	

The "Changes Included in Base Budget" section shows in detail what changes were made to last years budget to reach the "Board Approved Base Budget" summarized in the previous section.

The three groups of data listed here show: A – the sum of changes, as detailed; B – last years approved budget which is the starting point; and C – the approved base budget, which is the sum of A and B. The numbers in C directly correspond to the "Base Budget" column in the section at the top of this page.

Board Approved Changes to Base Budget

Salaries and Benefits	-
Services and Supplies	-
Central Computer	-
Transfers	-
Total Expenditure Authority	-
Reimbursements	-
Total Appropriation	-
Other Revenue	-
Total Revenue	-
Local Cost	-

This final section shows, in detail by category, the approved changes to the base budget. This could be due to any change in activity by a department including: approved policy items, new program implementation, etc.

This section directly corresponds to the column titled "Board Approved Changes to Base Budget" shown on the section at the top of this page. These changes added to the base budget equal the final adopted budget.

FINAL BUDGET DEFINITIONS

2410 Central Computer: 2410 is an expense category set up specifically to allocate Information Services computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each departmental 2410 budget amount is estimated at the beginning of the fiscal year by Information Services and adjusted based on actual usage at the end of the fiscal year.

7% Tier: In 2000-01, the Board of Supervisors approved a change in a benefit that increased the amount that the County would pay to the Retirement Association on behalf of some employees. At the beginning of the year the system was tiered with senior employees receiving a higher benefit (7%) than newer employees (as low as 0% depending on years of service). This tier system was eliminated and department budgets have been adjusted to reflect the full 7% benefit for all eligible employees.

Appropriation: An authorization from a specific fund to a specific department or program to make expenditures/incur obligations for a specified purpose and period of time.

Board Approved Base Budget: The Board Approved Base Budget reflects the anticipated costs of carrying out the current level of service or activities as authorized by the Board of Supervisors in the prior years. It may include an adjustment for cost increases, but does not include changes in level of service over that authorized by the Board of Supervisors. This year's base budget represents the prior year approved budget plus mandated costs such as salary negotiations (MOU), retirement costs, workers comp costs, inflation, risk management liabilities and previous year's mid year Board approved costs.

Board Approved Changes to Base Budget: The Board Approved Changes to Base Budget includes departmental changes made within their financing allocation and any additional funding approved by the Board for requested staffing or programs

Budgeted Staffing: The equivalent of full-time positions funded in the budget.

Capital Projects Funds: Capital Projects Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

COWCAP: COWCAP is an acronym that stands for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. get allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

Discretionary Revenue: Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

Enterprise Funds: Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

Fund Balance: It is the excess of assets of a general fund or special revenue fund over its liabilities.

GASB 34: GASB 34 is short for Governmental Accounting Standards Board, Statement 34, which has been implemented effective July 1, 2001. There are many components of GASB 34, but, as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be accounted for, i.e. either as reimbursements or as revenues. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year to year budgets by specific expense or revenue categories. In situations where this impact is significant, the departments have included an explanation of the reclassification.

General Fund: The General Fund is used to account for resources traditionally associated with government which are not accounted for in a specific fund to satisfy legal requirements or financial management objectives.

Internal Service Funds: Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

Local Cost: Local cost is the amount contributed by the county general fund from its general revenue sources to finance the activities of a department.

Public Service Employee (PSE): PSEs are employees assigned to entry level positions in a variety of fields and occupations for a limited duration. They are not full regular county employees and are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits, nor have the civil service status of regular county employees.

Reimbursements: Amount received as a repayment of the cost of work, or service performed, or of other expenditures made for or on behalf of another governmental unit or department. Reimbursements represent the recovery of an expenditure.

Revenue: The addition of cash or other current assets of governmental costs funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees or investment earnings. Revenues are deposited in a fund for future appropriation.

SB 90 State-Mandated Local Program: State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific sources that are legally restricted to expenditures for specific purposes.

Transfers: The movement of resources from one fund to another usually for payment of services received.

Vacancy factor: Many departments use a vacancy factor in the budget to estimate employee turnover and periods when departments will not incur the full cost of a position. Positions where specific knowledge of turnover can be predicted are budgeted as such, but, during the normal course of business there are many positions that might unexpectedly go unfilled due to delays in hiring or an employee vacating a position. The department handles these unforeseeable vacancies by budgeting a “vacancy factor,” which represent the normal turnover in the system.

Example: a department has 20 full time positions. It is not known that any of the incumbents will leave during the year, but, experience indicates that on average one of the twenty positions will be in a state of turnover at any given time. Because the vacancy does not relate to a specific position, the department will budget 1.0 position as a vacancy factor resulting in the department having 20 approved positions and 19.0 budgeted positions. In this way they can avoid over budgeting for salaries.

APPROPRIATIONS SUMMARY

The 2001-02 budget includes appropriations of \$2,493,830,558, an increase of \$213,855,996 or 9.38%.

	2000-01	2001-02	Change	% Change
Countywide Operations				
Admin/Exec Group	50,769,666	71,802,336	21,032,670	41.43%
ED/Public Services Group	35,597,481	42,869,233	7,271,752	20.43%
Fiscal Group	32,062,395	35,820,494	3,758,099	11.72%
Human Services System	1,046,233,178	1,106,670,346	60,437,168	5.78%
Internal Services Group	22,155,771	30,781,091	8,625,320	38.93%
Law & Justice Group	381,994,592	412,486,835	30,492,243	7.98%
Capital Projects & Debt Service	127,690,429	161,073,896	33,383,467	26.14%
Special Revenue Funds	<u>255,660,605</u>	<u>304,724,002</u>	<u>49,063,397</u>	<u>19.19%</u>
Subtotal	1,952,164,117	2,166,228,233	214,064,116	10.97%
Enterprise Funds				
Arrowhead Reg Med Ctr	209,713,548	220,350,734	10,637,186	5.07%
Med Ctr Lease Payments	52,518,044	53,780,139	1,262,095	2.40%
County Museum Store	138,626	174,987	36,361	26.23%
UltraScreen Theatre	578,169	107,062	(471,107)	-81.48%
Regional Parks Snackbars	68,489	73,717	5,228	7.63%
Solid Waste Management	<u>64,793,569</u>	<u>53,115,686</u>	<u>(11,677,883)</u>	<u>-18.02%</u>
Subtotal	327,810,445	327,602,325	(208,120)	-0.06%
Total Countywide Approp	2,279,974,562	2,493,830,558	213,855,996	9.38%

Countywide Operations

Countywide operations show an increase in appropriations of \$131,617,252. The majority of these increases are in the Admin/Exec, Human Services System (HSS) and the Law and Justice group. The Admin/Exec group shows an increase primarily due to the increase in contingencies for uncertainties the county may face during this fiscal year or next fiscal year.

Within Human Services System, major changes include increased costs and caseload for childcare, increased costs in the foster care budget, and increased appropriations in the health care costs budget associated with increased realignment vehicle license fees.

The Internal Services group shows a nearly forty percent increase that is primarily caused by significantly increased utility costs and an accounting change in Facilities Management Department due to GASB 34.

The Law and Justice group increases are mainly in the Sheriff and Probation budgets. The Sheriff increases are primarily the result of inflation and higher salary and benefit costs. Probation increases are due to several new grants, including \$4.36 million for the Multi-Agency Juvenile Justice Plan funded by AB 1913, and increased costs for the California Youth Authority (CYA) placements.

Capital Projects and Debt Service

Capital Projects and Debt Service appropriations increased \$33,383,467 primarily due to increased capital improvement carry over projects.

Capital Improvement Projects appropriations increased \$44 million to approximately \$108 million in 2001-02. The \$108 million is composed of \$95,176,197 of carry over projects, including the High Desert Detention Center of \$30 million, and \$12,804,954 of new project appropriations.

Debt Service decreased by \$3 million due to the elimination of a 2000-01 one time cost of \$1.5 million for Glen Helen debt reduction and a \$1.5 million decrease in debt service requirements.

Also included in the Capital Projects and Debt Service amount are the county redevelopment agency budget units. These budget units declined by approximately \$8 million due to the closing out of the senior housing project budget unit and an adjustment to fund balance to account for adjusted tax increment revenues in the infrastructure budget unit.

Special Revenue Funds

Special Revenue funds increased \$49,063,397 due to increased funding in County Trails, Road/Special Transportation, Tobacco Tax and Master Settlement Agreement, Jobs and Employment Services, Proposition 36, Economic & Community Development, and the Sheriff budgets.

Enterprise Funds

The increase in Arrowhead Regional Medical Center reflects increased salary & benefit costs and an 8% increase in in-patient census. Medical Center Lease Payments increased slightly, reflecting higher anticipated costs. The UltraScreen Theatre budget has been reduced significantly reflecting the elimination of payments due to the retirement of the outstanding debt. Solid Waste Management appropriations have been reduced to reflect savings associated with the new solid waste operations contract and a reduction of fixed asset appropriations in the site enhancement, expansion, and acquisition budget.

REVENUE SUMMARY

The 2001-02 county budget is financed from a variety of sources:

	2000-01	2001-02	Change	% Change
<u>REVENUES FOR ALL COUNTY FUNDS</u>				
(Excluding Enterprise Funds)				
Property Taxes	119,577,733	121,164,329	1,586,596	1.33%
Other Taxes	123,576,649	134,163,747	10,587,098	8.57%
State and Federal Aid	1,239,419,880	1,348,722,081	109,302,201	8.82%
Charges for Current Services	252,336,442	292,239,234	39,902,792	15.81%
Other Revenue	<u>115,631,755</u>	<u>133,854,639</u>	<u>18,222,884</u>	<u>15.76%</u>
Subtotal	1,850,542,459	2,030,144,030	179,601,571	9.71%
<u>ENTERPRISE FUND REVENUES</u>				
Arrowhead Reg Med Ctr	210,158,372	222,259,940	12,101,568	5.76%
Med Center Lease Payments	26,101,468	26,449,438	347,970	1.33%
County Museum Store	145,000	180,000	35,000	24.14%
UltraScreen Theatre	20,000	10,000	(10,000)	-50.00%
Regional Parks Snackbars	84,000	92,000	8,000	9.52%
Solid Waste Managment	<u>63,765,402</u>	<u>53,684,003</u>	<u>(10,081,399)</u>	<u>-15.81%</u>
Subtotal	300,274,242	302,675,381	2,401,139	0.80%
Total County Revenues	2,150,816,701	2,332,819,411	182,002,710	8.46%

Property tax revenue increased based on an increase in assessed valuation of 4.5%. This increase is offset by a decrease in unitary revenues partially due to a decline in valuations based on litigation settled in the early 1990's. Unitary valuations have also decreased due to the sale of power plants within the county that will now be locally assessed and become part of the normal secured tax levy.

Other taxes are increased mainly due to an anticipated increase in sales tax. The 2001-02 budget estimates a 6.9% growth in sales tax from current year-end estimates for sales tax generated in the unincorporated area of the county. Growth in Prop 172 sales tax is expected to exceed prior year budget amounts by 8% as it is representative of statewide growth and includes incorporated areas.

State and federal aid growth includes realignment sales tax monies for health, welfare and Behavioral Health, health related vehicle license fee revenues, AB 75 tobacco tax revenues, and increases in welfare programs, such as CalWORKS. In addition, \$27.4 million of the increase is due to grant monies for the construction of High Desert Juvenile Detention Center and the expansion of the West Valley Juvenile Detention Center. Additionally, new revenues for Prop 36, the Substance Abuse and Crime Prevention Act, and AB 2928, which funds local street and road maintenance, are reflected. Offsetting these increases are revenue decreases associated with HUD allocations for the Neighborhood Initiative Program, of which funding for the program is now

maintained through the sales of revitalized properties and are now reflected in other revenues category, and decreases in Trial Court reimbursement for bailiff services, which are now reflected in the current services category.

Charges for current services are increased to reflect departmental business activity, the change in revenue classification for bailiff services and the accounting change for GASB 34. Also included are increases in anticipated intergovernmental transfers from the state for Prop 10, the Children and Families Act.

Other revenues include interest earnings, licenses, permits and franchises, fines and penalties, and tobacco settlement funds. As previously stated above, the Neighborhood Incentive Program sales receipts are now reflected in this category.

Arrowhead Regional Medical Center revenues are expected to grow due to volume increases. This growth is reflected in insurance, private pay, and Medicare revenues. Increases to Medicare revenues also reflect increases in the reimbursement rates. Other increases to revenues include tobacco tax revenues from AB 75 and Prop 10. In addition, \$6.2 million of the increase is due to a one-time Medi-Cal outpatient settlement.

Revenue for the medical center lease payment fund represents state payments from the SB 1732 program.

Revenues for the UltraScreen Theatre represent interest earnings on the cash balance in the fund.

Solid Waste Management revenues are decreased primarily due to a reduction in estimated tonnage for the upcoming fiscal year based on actual tonnage trends.

BUDGETED STAFFING SUMMARY

	2000-01 Staffing	Increase from Previous Year			2001-02 Staffing	% Change
		Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	12,600.3	727.7	93.3	821.0	13,421.3	6.5%
Other Funds	<u>4,155.3</u>	<u>229.2</u>	<u>0.0</u>	<u>229.2</u>	<u>4,384.5</u>	5.5%
Total	16,755.6	956.9	93.3	1,050.2	17,805.8	

The increase in caseload driven/grant or special funded programs for the general fund includes the following:

- Behavioral Health budgeted staffing increased 34.0 primarily due to the Children's System of Care grant and additional case management requirements.
- Public Health budgeted staffing increased by 130.8, primarily due to mid-year increases in the following areas: AIDS case management, Health Families Outreach, Healthcare Program for

Children in Foster Care, Black Infant Health, Proposition 10 services to the Ontario/Montclair School District, and a contract with the Children and Families Commission.

- Child Support Services budgeted staffing increased 33.2 which includes additional Operations Manager positions, automated systems staff, and an increase in budgeted staffing due to anticipated overtime associated with the transition of the department from the District Attorney to Human Services System.
- Probation is adding 125.0 budgeted staffing. The additions include 10.0 for Juvenile Hall, 12.0 for the State Repeat Offender grant, 40.0 for Proposition 36 related staffing, and 59.0 for the AB1913/CMJJP grant, 6.0 for the Federal Night Light grant, and 16.0 for other new/expanded reimbursement programs or increased revenue. These additions were offset by the elimination of 18.0 positions due to the end of the Challenge Grant.
- The Sheriff is adding 21.0 caseload driven budgeted staffing composed of city contract increases, Anti-Money Laundering program and the CAL-ID program.

The increase in other programs budgeted staffing includes the following:

- Land Use Services is adding 25.7 positions, the majority of which were approved as a mid-year action or were included as a policy item in the current budget cycle. The composition of the 25.7 positions is 3.0 in administration, 17.5 in the planning division, 0.2 in the building & safety division, 3.0 in the code enforcement division, and 2.0 in the weed abatement division.
- The District Attorney, criminal division, is adding 19.0 budgeted staffing. Of those, 14.0 have been approved as mid-year actions. The remaining changes are composed of automated systems staff increases and 2.0 public service employees.
- The Sheriff is adding 28.0 additional staff all of which were approved through mid-year board actions.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2000-01 Final Budget	2001-02 Final Budget	Change
ADMINISTRATIVE/EXECUTIVE GROUP			
<u>GENERAL FUND</u>			
BOARD OF SUPERVISORS	36.7	39.5	2.8
CLERK OF THE BOARD	11.0	15.0	4.0
COUNTY ADMINISTRATIVE OFFICE	33.0	32.5	(0.5)
COUNTY COUNSEL	63.5	69.0	5.5
HUMAN RESOURCES	113.8	119.3	5.5
HUMAN RESOURCES - EMPLOYEE HEALTH/WELLNESS	12.8	13.3	0.5
INFORMATION SERVICES - APPLICATION DEVELOP.	121.0	117.8	(3.2)
INFORMATION SERVICES - GIMS	5.0	5.0	0.0
SUPERINTENDENT OF SCHOOLS	4.0	0.0	(4.0)
SUBTOTAL GENERAL FUND	400.8	411.4	10.6
<u>OTHER FUNDS</u>			
HUMAN RESOURCES - RISK MANAGEMENT	52.5	58.0	5.5
INFORMATION SERVICES - COMPUTER OPERATIONS	138.1	165.1	27.0
INFORMATION SERVICES - NETWORK SERVICES	119.1	118.1	(1.0)
SUBTOTAL OTHER FUNDS	309.7	341.2	31.5
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	710.5	752.6	42.1
ECONOMIC DEVELOPMENT/PUBLIC SERVICES GROUP			
<u>GENERAL FUND</u>			
AGRICULTURE, WEIGHTS & MEASURES	69.0	69.0	0.0
AIRPORTS	31.6	30.4	(1.2)
COUNTY MUSEUM	83.3	78.9	(4.4)
ECD - ECONOMIC PROMOTION	2.0	2.0	0.0
ECD - SMALL BUSINESS DEVELOPMENT	6.0	5.0	(1.0)
ECON DEVELOPMENT/PUBLIC SERVICES GROUP	16.0	19.5	3.5
LAND USE SERVICES - ADMINISTRATION	9.0	12.0	3.0
LAND USE SERVICES - PLANNING	25.5	43.0	17.5
LAND USE SERVICES - BUILDING AND SAFETY	57.0	57.2	0.2
LAND USE SERVICES - CODE ENFORCEMENT	27.0	30.0	3.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	18.0	20.0	2.0
PUBLIC WORKS - REGIONAL PARKS	121.1	124.2	3.1
PUBLIC WORKS - SURVEYOR	34.6	37.2	2.6
REGISTRAR OF VOTERS	36.6	40.7	4.1
SPECIAL DISTRICTS - FRANCHISE ADMINISTRATION	3.0	3.0	0.0
SUBTOTAL GENERAL FUND	539.7	572.1	32.4
<u>OTHER FUNDS</u>			
COUNTY LIBRARY	200.1	203.4	3.3
COUNTY MUSEUM STORE	2.5	2.8	0.3
ECONOMIC AND COMMUNITY DEVELOPMENT	61.0	58.0	(3.0)
JESD-WORKFORCE INVESTMENT ACT	171.0	173.0	2.0
LAND USE SERVICES - HABITAT CONSERVATION	1.5	3.0	1.5
PUBLIC WORKS - COUNTY TRAIL SYSTEM	2.0	3.0	1.0
PUBLIC WORKS - REGIONAL PARKS SNACK BAR	0.8	1.1	0.3
PUBLIC WORKS - ROAD OPERATIONS CONSOLID	327.5	356.0	28.5
PUBLIC WORKS - SOLID WASTE MGMT	13.4	59.4	46.0
REDEVELOPMENT AGENCY-OPERATING FUND	2.0	2.0	0.0
SUBTOTAL OTHER FUNDS	781.8	861.7	79.9
TOTAL ECON DEVELOP/PUBLIC SERVICES GROUP	1,321.5	1,433.8	112.3

BUDGETED STAFFING SUMMARY

Department	2000-01 Final Budget	2001-02 Final Budget	Change
FISCAL GROUP			
<u>GENERAL FUND</u>			
ASSESSOR	171.7	170.6	(1.1)
AUDITOR/CONTROLLER-RECORDER	176.3	185.3	9.0
TREASURER/TAX COLLECTOR	55.3	60.3	5.0
TREAS/TAX COLLECTOR - CENTRAL COLLECTIONS	88.5	89.5	1.0
SUBTOTAL GENERAL FUND	491.8	505.7	13.9
<u>OTHER FUNDS</u>			
AUDITOR/CONTROLLER - RECORDS MANAGEMENT	2.0	2.0	0.0
STATE/COUNTY PROPERTY TAX ADMINISTRATION	31.0	31.0	0.0
SUBTOTAL OTHER FUNDS	33.0	33.0	0.0
TOTAL FISCAL GROUP	524.8	538.7	13.9
HUMAN SERVICES SYSTEM			
<u>GENERAL FUND</u>			
BEHAVIORAL HEALTH	662.6	696.6	34.0
BEHAVIORAL HEALTH - OADP	107.4	110.9	3.5
CHILD SUPPORT SERVICES	669.7	702.9	33.2
HEALTH CARE COSTS	4.0	4.0	0.0
HSS ADMINISTRATIVE CLAIM	4,033.3	4,400.6	367.3
PUBLIC HEALTH	941.2	1,072.0	130.8
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	91.0	103.9	12.9
VETERANS AFFAIRS	18.0	19.0	1.0
SUBTOTAL GENERAL FUND	6,527.2	7,109.9	582.7
<u>OTHER FUNDS</u>			
AGING & ADULT SERVICES	100.0	96.8	(3.2)
ARROWHEAD REGIONAL MEDICAL CENTER	2,100.3	2,189.5	89.2
PRESCHOOL SERVICES	595.6	622.2	26.6
SUBTOTAL OTHER FUNDS	2,795.9	2,908.5	112.6
TOTAL HUMAN SERVICES SYSTEM	9,323.1	10,018.4	695.3
INTERNAL SERVICES GROUP			
<u>GENERAL FUND</u>			
ARCHITECTURE AND ENGINEERING	24.0	23.0	(1.0)
FACILITIES MANAGEMENT - CUSTODIAL	59.0	59.0	0.0
FACILITIES MANAGEMENT - GROUNDS	27.0	27.0	0.0
FACILITIES MANAGEMENT - HOME REPAIR	19.0	12.0	(7.0)
FACILITIES MANAGEMENT - MAINTENANCE	58.0	58.0	0.0
FACILITIES MANAGEMENT - ADMINISTRATION	4.0	4.0	0.0
PURCHASING	17.2	16.0	(1.2)
REAL ESTATE SERVICES	26.0	26.0	0.0
SUBTOTAL GENERAL FUND	234.2	225.0	(9.2)
<u>INTERNAL SERVICE FUNDS</u>			
FLEET MGMT - GARAGE AND WAREHOUSE	104.8	98.0	(6.8)
FLEET MGMT - MOTOR POOL	8.1	8.1	0.0
PURCHASING - MAIL AND COURIER SERVICES	34.0	34.0	0.0
PURCHASING - PRINTING & MICROFILM SERVICES	17.0	18.0	1.0
PURCHASING - CENTRAL STORES	14.0	15.0	1.0
SUBTOTAL INTERNAL SERVICE FUNDS	177.9	173.1	(4.8)
TOTAL INTERNAL SERVICES GROUP	412.1	398.1	(14.0)

BUDGETED STAFFING SUMMARY

Department	2000-01 Final Budget	2001-02 Final Budget	Change
LAW AND JUSTICE GROUP			
<u>GENERAL FUND</u>			
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	2.0	0.0	(2.0)
DISTRICT ATTORNEY - CRIMINAL	358.0	377.0	19.0
DISTRICT ATTORNEY - CHILD ABDUCTION	7.0	7.0	0.0
GRAND JURY	1.0	0.0	(1.0)
LAW AND JUSTICE GROUP ADMIN	1.0	1.0	0.0
PROBATION - ADMIN/COMM CORRECTIONS	464.0	498.0	34.0
PROBATION - DETENTION CORRECTIONS	526.0	558.0	32.0
PROBATION - PRE-TRIAL DETENTION	7.0	7.0	0.0
PROBATION - AB 1913 GRANT	0.0	59.0	59.0
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	77.9	78.5	0.6
PUBLIC DEFENDER	177.2	179.2	2.0
SHERIFF	2,783.5	2,832.5	49.0
INDIGENT DEFENSE PROGRAM	2.0	0.0	(2.0)
SUBTOTAL GENERAL FUND	4,406.6	4,597.2	190.6
<u>OTHER FUNDS</u>			
DISTRICT ATTORNEY - SPECIAL REVENUE	35.0	32.0	(3.0)
SHERIFF - SPECIAL REVENUE	22.0	35.0	13.0
SUBTOTAL OTHER FUNDS	57.0	67.0	10.0
TOTAL LAW AND JUSTICE GROUP	4,463.6	4,664.2	200.6
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	12,600.3	13,421.3	821.0
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	4,155.3	4,384.5	229.2
GRAND TOTAL COUNTY DEPARTMENTS	16,755.6	17,805.8	1,050.2

RESERVES ANALYSIS

The county has a number of reserves and designations that have been established over the years for a variety of purposes. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserves to equal 10% of locally funded appropriations by 2002-03. It also anticipates establishing special purpose reserves to help meet future needs.

	<u>1997-98</u>	<u>1998-99</u>	<u>1999-00</u>	<u>2000-01</u>	<u>2001-02</u>
General Purpose Reserves					
Designated for economic uncertainties and subsequent years' expenditures	17.9	17.9	20.1	20.1	22.9
Lease/leaseback security	7.3	7.3	7.3	7.3	7.3
Total General Purpose Reserves	25.2	25.2	27.4	27.4	30.2
Specific Purpose Reserves					
Medical Center debt service	7.1	11.5	34.3	32.0	32.0
Justice facilities reserve		3.6	11.7	5.2	8.5
Juvenile maximum security reserve		0.6	1.2	1.5	1.5
Future retirement rate increase reserve			1.5	1.5	1.5
Total Specific Purpose Reserves	7.1	15.7	48.7	40.2	43.5
Total Reserves	32.3	40.9	76.1	67.6	73.7

The County has several types of reserves. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County.

For 2000-01, in addition to the contributions included in the 2000-01 final budget, the reserves analysis includes mid-year Board actions approving the use of \$4.1 million of the Justice Facilities reserve. This included \$1.9 million for the High Desert Detention Center, \$1.5 million for the Sheriff Substation expansion in Fontana, \$390,000 to the High Desert Juvenile Detention facility and \$300,000 to the Glen Helen Women's Correctional Facility.

For 2001-02, general purpose reserves are increased \$2.8 million. This increase brings general purpose reserves to a total of \$30.2 million, which satisfies the County's general reserve requirement of 10% of locally funded appropriations, which are projected to be \$301.6 million. The total specific purpose reserves are increased to \$43.5 million with the planned ongoing general fund contribution of \$3.3 million to the Justice Facilities reserve which is financed in the base budget.

LOCAL COST ANALYSIS

County general fund operations are financed with two major types of funding: departmental program revenues; and countywide unallocated revenues, reserves, and fund balance.

Departmental program revenues include fees, service charges, and state and federal support for programs such as welfare, health care, child support and behavioral health. The balance of departmental costs not funded by these departmental revenue sources is considered local cost. Local cost is funded by countywide, non-allocated revenues such as property tax and vehicle license fees as well as other financing such as use of reserves, fund balance and operating transfers.

Gross local cost financing for 2001-02 is \$359,896,241. Shown below are the sources of local cost financing:

COUNTYWIDE REVENUES AND OTHER FINANCING
WHICH PAY FOR GENERAL FUND LOCAL COST

	2000-01	2001-02
Net Non-departmental Revenue		
Property Taxes	114,735,914	116,185,914
Sales and Other Taxes	22,725,734	24,920,674
Vehicle Code Fines	314,152	29,152
Net Interest Earnings	20,274,474	23,190,336
Vehicle License Fees	94,997,980	103,644,570
Other State and Federal Aid	2,689,000	2,789,000
COWCAP Revenue	16,662,199	18,662,199
Booking Fee Revenue	3,937,000	3,937,000
Property Tax Admin Revenue	5,300,000	5,300,000
Other Revenue	<u>2,220,600</u>	<u>2,905,600</u>
Subtotal	283,857,053	301,564,445
Other Financing		
Reserve Cancellations	8,011,486	0
Fund Balance	20,992,439	30,526,390
Operating Transfers	<u>26,605,406</u>	<u>27,805,406</u>
Subtotal	55,609,331	58,331,796
TOTAL	339,466,384	359,896,241

The most significant sources of county local cost financing are property tax and vehicle license fees. These two sources account for \$219,830,484, or 72.9% of discretionary revenues. Year-end fund balance available for financing is \$30.5 million. Operating transfers includes transfers into the county general fund from the Courthouse and Criminal Justice Construction funds as well as from Solid Waste Management and the use of \$17.7 million of the tobacco settlement funds to be applied towards Medical Center Debt Service.

Countywide revenues are allocated to various county departments as local cost as outlined in the following chart:

Department Title	Local Cost Final Budget 2000-01	Local Cost Final Budget 2001-02
BOARD OF SUPERVISORS (ALL DISTRICTS)	3,591,965	3,999,435
CLERK OF BOARD	579,555	798,293
COUNTY ADMINISTRATIVE OFFICE	3,529,686	3,666,655
COUNTY ADMINISTRATIVE OFFICE-JOINT POWERS LEASES	26,593,712	23,569,659
COUNTY COUNSEL	2,316,149	2,591,855
HUMAN RESOURCES	4,037,053	4,489,029
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	0	0
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	869,164	869,164
INFORMATION SERVICES-APPLICATION DEVELOPMENT	6,115,840	6,198,575
INFORMATION SERVICES-GIMS	182,431	234,365
LOCAL AGENCY FORMATION COMMISSION	564,567	154,856
SCHOOL CLAIMS	1,140,708	1,164,116
SUPERINTENDENT OF SCHOOLS	273,038	291,934
ADMINISTRATIVE/EXECUTIVE GROUP SUBTOTAL:	49,793,868	48,027,936
AIRPORTS	(272,140)	58,936
AGRICULTURE, WEIGHTS AND MEASURES	1,262,882	1,426,413
COUNTY MUSEUM	785,364	1,196,284
ECD - ECONOMIC PROMOTION	1,324,017	837,012
ECD - SMALL BUSINESS DEVELOPMENT	159,304	173,368
ECONOMIC DEVELOPMENT/PUBLIC SVCS GROUP ADMIN	100,000	101,589
LAND USE SERVICES-ADMINISTRATION	0	100,238
LAND USE SERVICES-PLANNING	1,179,720	2,428,459
LAND USE SERVICES-BUILDING AND SAFETY	0	90,031
LAND USE SERVICES-CODE ENFORCEMENT	1,794,580	2,395,354
LAND USE SERVICES-FIRE HAZARD ABATEMENT	0	0
PUBLIC WORKS-REGIONAL PARKS	176,874	372,086
PUBLIC WORKS-SURVEYOR	0	0
REGISTRAR OF VOTERS	2,315,194	2,513,890
SPECIAL DISTRICTS-FRANCHISE ADMINISTRATION	258,962	289,495
ECON DEVEL/PUBLIC SERVICES GROUP SUBTOTAL:	9,084,757	11,983,155
ASSESSOR	10,211,253	10,856,981
AUDITOR-CONTROLLER/RECORDER	3,186,169	4,511,950
TREASURER-TAX COLLECTOR - CENTRAL COLLECTIONS	0	0
TREASURER-TAX COLLECTOR	1,904,668	2,521,289
FISCAL GROUP SUBTOTAL:	15,302,090	17,890,220
BEHAVIORAL HEALTH	1,842,753	1,842,753
BEHAVIORAL HEALTH-OFFICE OF ALCOHOL & DRUG ABUSE	207,100	207,100
CHILD SUPPORT SERVICES	0	0
HEALTH CARE COSTS	(6,120,092)	(6,120,092)
HSS ADMINISTRATIVE CLAIM	12,926,221	12,998,347
HSS SUBSISTENCE-CALWORKS-FAMILY GROUP	4,294,812	4,086,534
HSS SUBSISTENCE-KIN-GAP PROGRAM	159,250	174,190
HSS SUBSISTENCE-AFDC-FOSTER CARE	13,939,796	14,178,050
HSS SUBSISTENCE-CALWORKS-UNEMPLOYMENT	536,188	474,935
HSS SUBSISTENCE-AID FOR SERIOUSLY EMOTIONALLY DISTURBED	458,375	644,580
HSS SUBSISTENCE-AID TO ADOPTIVE CHILDREN	311,884	762,409
HSS SUBSISTENCE-CHILD ABUSE /DOMESTIC VIOLENCE	0	0
HSS SUBSISTENCE-CASH ASSISTANCE - IMMIGRANTS	0	0
HSS SUBSISTENCE-CHILDREN'S OUT OF HOME CARE	772,000	772,000
HSS SUBSISTENCE-ENTITLEMENT PAYMENTS	13,153	13,153
HSS SUBSISTENCE-REFUGEE CASH ASSISTANCE	0	0
HSS-AID TO INDIGENTS	1,227,154	1,077,154
PUBLIC HEALTH	200,000	630,000
PUBLIC HEALTH-CALIFORNIA CHILDREN'S SERVICES	1,284,813	1,284,813
PUBLIC HEALTH-INDIGENT AMBULANCE	472,501	472,501
VETERAN'S AFFAIRS	604,138	804,151
HUMAN SERVICES SYSTEM SUBTOTAL:	33,130,046	34,302,578

Department Title	Local Cost Final Budget 2000-01	Local Cost Final Budget 2001-02
ARCHITECTURE AND ENGINEERING	457,577	524,617
FACILITIES MANAGEMENT-CUSTODIAL	1,374,338	1,487,441
FACILITIES MANAGEMENT-GROUNDS	734,476	791,423
FACILITIES MANAGEMENT-HOME REPAIR	0	0
FACILITIES MANAGEMENT-MAINTENANCE	3,258,511	3,483,553
FACILITIES MANAGEMENT-ADMINISTRATION	324,492	338,580
FACILITIES MANAGEMENT-UTILITIES	10,975,197	14,885,801
REAL ESTATE SERVICES	414,763	518,857
REAL ESTATE SERVICES-RENTS	698,527	698,527
PURCHASING	813,677	855,603
INTERNAL SERVICES GROUP SUBTOTAL:	19,051,558	23,584,402
COUNTY TRIAL COURTS-DRUG COURT PROGRAMS	0	0
COUNTY TRIAL COURTS-JUDICIAL BENEFITS/FACILITIES COSTS	1,551,875	1,551,875
COUNTY TRIAL COURTS-MAINTENANCE OF EFFORT	10,131,014	10,131,014
DISTRICT ATTORNEY-CRIMINAL	7,072,943	826,329
DISTRICT ATTORNEY-CHILD ABDUCT	0	0
GRAND JURY	290,936	296,654
LAW & JUSTICE ADMINISTRATION	58,003	61,486
PROBATION-ADMIN/COMM CORRECTIONS	11,873,138	9,318,557
PROBATION-INSTITUTIONS	16,003,628	14,941,903
PROBATION-PRETRIAL DETENTION	423,877	462,691
PROBATION-AB 1913 GRANT	0	0
PROBATION-YOUTH AUTHORITY	0	8,300,985
PUB ADMIN/PUB GUARDIAN/CONSERVATOR/CORONER	3,632,230	3,932,979
PUBLIC DEFENDER	13,915,688	14,862,019
SHERIFF	72,465,372	77,016,218
INDIGENT DEFENSE PROGRAM	9,610,224	9,617,905
LAW AND JUSTICE GROUP SUBTOTAL:	147,028,928	151,320,615
SUBTOTAL:	273,391,247	287,108,906
CONTINGENCIES	19,611,617	31,396,946
RESERVE CONTRIBUTIONS	3,618,756	6,100,000
OPERATING TRANSFERS OUT	42,844,764	35,290,389
TOTAL ALLOCATED COSTS:	66,075,137	72,787,335
GRAND TOTAL:	339,466,384	359,896,241

TABLE OF CONTENTS

Introduction, Preface and Final Budget Summary

Table of Contents.....	i
Administrative/Executive Group Summary	1
Board of Supervisors.....	2
Clerk of the Board	4
County Administrative Office	7
Joint Powers Leases	9
Contingencies and Reserves	11
Non-Departmental Revenue	13
Master Settlement Agreement	16
Medical Center Lease Payment Fund	17
County Counsel.....	18
Human Resources Summary	21
Human Resources	21
Employee Health and Wellness	24
Unemployment Insurance	26
Risk Management	27
Insurance Programs.....	30
Information Services Summary	31
Application Development	31
Geographic Information Services (GIMS)	35
Computer Operations.....	37
Network Services	40
Local Agency Formation Commission.....	43
School Claims	44
Superintendent of Schools	45
 Economic Development/Public Services Group Summary.....	47
Agriculture, Weights and Measures Summary	49
Agriculture, Weights and Measures	49
California Grazing	52
Airports Summary	53
Airports.....	53
Chino Airport Commercial Hangar Facility	56
County Library.....	57
County Museum	60
Ultrascreen Theatre	64
Museum Store.....	66

Table of Contents

Economic and Community Development Summary.....	68
Economic and Community Development Consolidated	68
Economic Promotion	71
Small Business Development	73
Economic Development/Public Services Group Administration	75
Jobs and Employment Services	77
Land Use Services Summary.....	80
Administration	80
Planning	83
Building and Safety	86
Code Enforcement	88
Fire Hazard Abatement	91
Habitat Conservation.....	93
Public Works Department Summary	95
Regional Parks.....	95
County Trail System.....	98
Regional Parks Maintenance/Development	100
Calico Ghost Town Marketing Services	101
Off-Highway Vehicle License Fee	102
Blockbuster Pavilion Improvements	103
Regional Parks Snack Bars	104
Transportation	
Surveyor.....	105
Survey Monument Preservation	108
Road Operations Consolidated	109
State Route 71	113
Caltrans Contract	114
High Desert Corridor Projects	116
Development Projects	118
Measure I	119
Solid Waste Management	
Operations	121
Site Closure and Maintenance	125
Site Enhancement, Expansion and Acquisition.....	126
Article V – Groundwater Remediation	127
Redevelopment Agency Summary.....	128
Operating Fund	128
Housing Fund.....	131
Debt Service Fund	132
Infrastructure Fund.....	133
Senior Housing Fund	134
Registrar of Voters	135
Special Districts Summary	138
Franchise Administration.....	138
Fish and Game Commission.....	140

Table of Contents

Fiscal Group Summary	141
Assessor	142
State/County Property Tax Administration Program	144
Auditor/Controller-Recorder	146
Vital Records.....	150
Micrographics.....	151
Systems Development	153
Records Management.....	155
Treasurer/Tax Collector	157
Central Collections.....	161
Human Services System Summary.....	165
Aging and Adult Services	166
Arrowhead Regional Medical Center Summary	176
Arrowhead Regional Medical Center.....	176
Telemedicine.....	180
Special Patient Account	181
Behavioral Health Summary	182
Behavioral Health.....	182
Office of Alcohol and Drug Abuse Programs	186
Special Patient Account	189
Child Support Services.....	190
Health Care Costs.....	193
Human Services System.....	195
Administrative Claim	196
Subsistence Payments.....	201
Entitlement Payments	203
Out-of-Home Child Care	205
Aid to Adoptive Children.....	206
AFDC – Foster Care	208
Refugee Cash Assistance.....	210
Cash Assistance for Immigrants	211
CalWorks – All Other Families	212
CalWorks – KIN GAP	214
Seriously emotionally Disturbed	215
CalWorks – 2-Parent Families	217
Aid to Indigents	219
Proposition 36	221
Preschool Services	222
Public Health	225
California Children’s Services	229
Indigent Ambulance	231
Cajon Pass Illegal Dumping Clean-Up	232
Veterans Affairs	234

Table of Contents

Internal Services Group Summary	237
Architecture and Engineering.....	238
Facilities Management Summary	240
Custodial Division.....	240
Grounds Division.....	242
Home Repair Program	244
Maintenance Division	246
Administration	248
Utilities.....	249
Fleet Management	251
Garage/Warehouse.....	251
Motor Pool.....	254
Purchasing	257
Mail and Courier Services	259
Printing Services	261
Central Stores	263
Real Estate Services.....	265
Rents and Leases	268
Chino Agricultural Preserve.....	270
 Law and Justice Group Summary	 273
County Trial Courts Summary	274
Drug Court Programs	274
Judicial Benefits/Facilities	276
Trial Court Funding – Maintenance of Effort	277
District Attorney Summary.....	278
Criminal.....	278
Child Abduction	282
DA Special Revenue Funds – Consolidated	284
Workers Compensation Fraud	285
Real Estate Fraud Unit.....	286
Auto Insurance Fraud.....	288
Specialized Prosecution.....	289
Asset Forfeitures	290
Grand Jury	291
Law and Justice Group Administration.....	293
Probation	295
Administration/Community Corrections	295
Detention Corrections	300
Pretrial Detentions.....	303
AB 1913 Grant	305
Youth Authority.....	307
Public Administrator/Public Guardian/Conservator/Coroner	308
Public Defender.....	311

Table of Contents

Sheriff Summary	313
Sheriff.....	313
Sheriff's Special Revenue Funds – Consolidated	317
Contract Training.....	319
Public Gatherings.....	321
Aviation	322
IRNET Operations Fund – Federal	323
Federal Seized Assets	324
Vehicle Task Force	325
High Intensity Drug Trafficking Area.....	327
Seized Assets – Federal (Treasury).....	328
State Seized Assets	329
Search and Rescue.....	330
IRNET – State	331
Cal-ID	333
COPSMORE Grant	334
Indigent Defense Program	336
 Capital Improvements	 339
 Financial Schedules	 357